A results chain is not set in stone: since M4P interventions evolve quickly, objectives may change and strategies may be adapted. In these situations, results chains will need to be updated to reflect the new focus of the intervention.

Each month, project teams sit down to review progress against their results chains (see Chapter 17 on the formal planning, review and reporting processes). These meetings are an opportunity to reflect on overall implementation, on the status of activities undertaken and the appropriateness of tactics being used. Results chains are used to guide this discussion – but a monthly meeting should not result in changes to the results chain, unless absolutely necessary.

Every quarter, Samarth-NMDP runs an internal strategic review (see the Quarterly Strategic Review Concept Note). This provides the opportunity for Samarth-NMDP to reflect more widely on the overall sector, and on intervention strategies. Questions are asked such as “are we still trying to achieve the same thing as we were before?”, and “does the logic of our intervention need adjustment?”. After each quarterly review, a justification for any changes to each intervention results chain should be made in the Intervention Guide ‘major changes’ tab (see Chapter 11). This justification should explain all changes made in the results chain, when they were made, and why.

The ‘living’ results chain sits in each Intervention Guide. The results measurement team should be involved in any changes to the results chain, since this may have implications further along the Results Management System (for instance in indicators or aggregated impact projections).

SAMARTH-NMDP Result Measurement System – User Manual Ver. 2 (p. 22)